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incorporation of many improvements in the new edition. Among the changes are the addition of a major new section on the management of contracts and material on new developments covering a wide range of international standards.

Annotation Written by the team who created the syllabus and exam papers, this textbook encompasses the entire syllabus of the ISEB Foundation Certificate in IS Project Management.

Software project management is a crucial element in successful software and IT development, and requires

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students to develop an understanding of technical methodology and an appreciation of the many human factors that can play a part in software projects. The new fifth edition of Software Project Management has been fully revised and updated to help students to grasp these contrasting skills, and learn about new developments in the discipline. It provides both undergraduate and postgraduate students with a comprehensive introduction to software project management and has enjoyed a loyal following of users since the first edition published.

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Managing Global Software  
Projects about the three  
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the interactions between  
them, particularly when the  
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that confront global and  
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dimensions people, process  
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to the success of  
geographically distributed  
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of the things that work and  
the common pitfalls4.

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Descriptive frameworks rather than prescriptive formulae<sup>5</sup>. Coverage of some of the issues vital for a project's success, for example the skill set required for each function, business significance of process models, etc. This book also covers the key practice areas of CMM and the 20 clauses of ISO-9001.

Software Project Management explains the latest management strategies and techniques in software developments. It covers such issues as keeping the team motivated, cost-justifying strategies, deadlines and budgets.

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"If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you."--Scott Berkun, Author of The Art of Project Management

What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the

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same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In *Applied Software Project Management*, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a

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team estimate its workload  
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Greene and Andrew Stellman  
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background and has managed  
teams of requirements  
analysts, designers, and  
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outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit [stellman-greene.com](http://stellman-greene.com)

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